



Premier of Alberta

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November 3, 2011

Honourable Cal Dallas
Minister of Intergovernmental, International
and Aboriginal Relations
320 Legislature Building
10800 - 97 Avenue
Edmonton AB T5K 2B6

Dear Minister Dallas:

This letter outlines how we will work as a government and the objectives I am trusting you to deliver on as Alberta's new Minister of Intergovernmental, International and Aboriginal Relations and a member of our Cabinet team.

Together we have the honour and privilege to serve the people of Alberta. Democratic renewal and regaining Albertans' faith in the political system are at the core of our objectives as a government. That faith will come from the responsive, responsible, accountable and transparent way in which our team will operate.

Innovative approaches will be needed to deliver results for Albertans. This has been started through a reorganization of government to better align with the priorities of Albertans and what we need to accomplish as a team. While innovation and fresh ways of thinking are vital, this does not alter Ministerial Responsibility. You are fully accountable for all matters under your purview.

We are one team with one agenda: to deliver a better Alberta. You are expected to work with your colleagues in the design and implementation of integrated solutions to the challenges at hand. Inclusiveness will define us as a team. Our partnerships must be broad and meaningful so Albertans know that each and every one of them is a valued member of the team. Finally, transparency of intent and of action will be the standard.

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As Minister of Intergovernmental, International and Aboriginal Relations, I expect you to work within the parameters outlined to deliver the following objectives:

- Implement *Alberta's International Strategy*, including the negotiation of "externships" – competitive placements for talented Albertans in international organizations, foundations, multilateral institutions and the private sector.
- Continue to strengthen relationships with Aboriginal communities and people, including those related to land management and resource development.
- Work with the Ministers of Agriculture and Rural Development, Energy and Sustainable Resource Development to expand market access, attract investment and make Alberta a preferred global supplier of agricultural, energy and forestry products and services.

I trust you are as thrilled as I am by the opportunity before us. Albertans have placed their trust and hopes in us and I am determined to exceed their expectations. You have an important role in making that happen.

Yours truly,



Alison M. Redford, QC