

FP500 LARGEST FOREIGN-CONTROLLED COMPANIES

RANK

2011		2011 Revenue \$000s	FP500 Rank	% Foreign Ownership	Parent Company	Country
1	IMPERIAL OIL LTD.	30,474,000	6	70	Exxon Mobil Corp.	U.S.
2	WALMART CANADA CORP.	23,400,000	11	100	Wal-Mart Stores Inc.	U.S.
3	HUSKY ENERGY INC.	23,364,000	12	69	Li Ka-shing; Hutchison Whampoa Ltd.	China
4	COSTCO WHOLESALE CANADA LTD.	13,238,056	28	100	Costco Wholesale Corp.	U.S.
5	RIO TINTO ALCAN INC.	12,025,251	32	100	Rio Tinto PLC	U.K.
6	ULTRAMAR LTD.	11,401,954	38	100	Valero Energy Corp.	U.S.
7	NOVELIS INC.	10,756,809	39	100	Hindalco Industries Ltd.	India
8	TOYOTA MOTOR MANUFACTURING CANADA INC.	9,900,000	43	100	Toyota Motor Corp.	Japan
9	DIRECT ENERGY MARKETING LTD.	9,696,626	44	100	Centrica PLC	U.K.
10	FORD MOTOR CO. OF CANADA LTD.	9,420,225	45	100	Ford Motor Co.	U.S.
11	HONDA CANADA INC.	8,600,000	48	100	Honda Motor Co. Ltd.	Japan
12	GENERAL MOTORS OF CANADA LTD.	8,300,000	50	100	General Motors Co.	U.S.
13	VALE CANADA LTD.	8,212,656	52	100	Vale SA	Brazil
14	CHRYSLER CANADA INC.	7,116,844	60	100	Chrysler Group LLC	U.S.
15	CARGILL LTD.	6,653,000	63	100	Cargill Inc.	U.S.
16	CANADA SAFEWAY LTD.	6,633,223	64	100	Safeway Inc.	U.S.
17	IBM CANADA LTD.	5,746,050	73	100	IBM Corp.	U.S.
18	BEST BUY CANADA LTD.	5,614,817	74	100	Best Buy Co. Inc.	U.S.
19	HOME DEPOT OF CANADA INC.	5,200,000	80	100	Home Depot Inc.	U.S.
20	NOVA CHEMICALS CORP.	5,183,349	81	100	International Petroleum Investment Co.	U.A.E.
21	HEWLETT-PACKARD (CANADA) CO.	4,645,656	90	100	Hewlett-Packard Co.	U.S.
22	SEARS CANADA INC.	4,619,300	91	92	Sears Holdings Corp.	U.S.
23	TOYOTA CANADA INC.	4,294,689	96	100	Toyota Motor Corp.; Mitsui & Co. Ltd.	Japan
24	FLUOR CANADA LTD.	4,082,097	100	100	Fluor Corp.	U.S.
25	SYSCO FOOD SERVICES OF CANADA INC.	3,868,284	108	100	Sysco Corp.	U.S.
26	WESTCOAST ENERGY INC.	3,588,000	115	100	Spectra Energy Corp.	U.S.
27	AVIVA CANADA INC.	3,537,346	116	100	Aviva PLC	U.K.
28	HSBC BANK CANADA	3,397,000	119	100	HSBC Holdings PLC	U.K.
29	STANDARD LIFE FINANCIAL INC.	3,333,538	121	100	Standard Life PLC	U.K.
30	PEPSICO (CANADA)	3,326,996	122	100	PepsiCo Inc.	U.S.
31	RANDSTAD CANADA	3,304,138	123	70	F.J.D. Goldschmeding; ING Groep NV	Netherlands
32	DEVON CANADA CORP.	3,061,944	126	100	Devon Energy Corp.	U.S.
33	STAPLES BUSINESS DEPOT	3,045,940	127	100	Staples Inc.	U.S.
34	PRATT & WHITNEY CANADA CORP.	3,000,000	128	100	United Technologies Corp.	U.S.
35	SIEMENS CANADA LTD.	3,000,000	129	100	Siemens AG	Germany
36	NISSAN CANADA INC.	2,812,700	135	100	Nissan North America; Nissan Motor Co. Ltd.	U.S., Japan
37	WINNERS MERCHANTS INTERNATIONAL LP	2,655,950	146	100	TJX Cos. Inc.	U.S.
38	RSA CANADA GROUP	2,452,088	153	100	RSA Insurance Group PLC	U.K.
39	IRON ORE CO. OF CANADA	2,443,195	154	85	Rio Tinto PLC; Mitsubishi Corp.	U.K., Japan
40	ALCOA CANADA LTD.	2,400,000	157	100	Alcoa Inc.	U.S.
41	LAFARGE CANADA INC.	2,359,840	159	100	Lafarge North America Inc.	U.S.
42	LLOYD'S UNDERWRITERS (CANADA)	2,318,674	161	100	Lloyd's of London	U.K.
43	HYUNDAI AUTO CANADA CORP.	2,279,221	164	100	Hyundai Motor America	U.S.
44	PARMALAT CANADA INC.	2,240,540	165	100	Parmalat SpA	Italy
45	MERCEDES-BENZ CANADA INC.	2,149,000	170	100	Daimler AG	Germany
46	ESSAR STEEL ALGOMA INC.	1,768,300	193	100	Essar Global Ltd.	India
47	CISCO SYSTEMS CANADA CO.	1,642,455	205	100	Cisco Systems Inc.	U.S.
48	JACOBS CANADA INC.	1,634,952	206	100	Jacobs Engineer Group Inc.	U.S.
49	MICROSOFT CANADA INC.	1,627,200	209	100	Microsoft Corp.	U.S.
50	LIONS GATE ENTERTAINMENT CORP.	1,609,626	212	71	Carl Icahn; Mark Rachesky	U.S.